

Dear Friends,

A year ago, in our report to the community, we told you about the incredible work that had been done to help us become even more effective in delivering results that have a lasting impact in Miami-Dade. What resulted was a new community plan focused on achieving outcomes in four specific areas determined to be essential in improving people's lives and the community:

- *helping kids and families lead successful lives,*
- *improving health and independence,*
- *responding to emergency and basic needs, and*
- *encouraging civic and neighborhood involvement.*

Supporting those four areas are six goals and 23 measurable objectives. As of July 1, 2005, we began investing in key strategies to achieve those goals and objectives.

We encourage you to read about how our plan is coming to life, how by collaborating with a wide range of community partners and by focusing on the underlying causes of our most challenging health and human service issues, we are bringing about important changes in our community.

We are pleased with the early progress, and much hard work remains ahead. Results don't happen overnight. To those of you who contributed to the community plan with an outright gift to United Way, we thank you. We trust you will feel good about the strides we are making. We hope others will be inspired to follow your example and choose to support this important work. Because only by all of us working together, can we improve lives and strengthen our community.

*Richard D. Fain
Board Chair*

*Harve A. Mogul
President & CEO*



Richard D. Fain, Harve A. Mogul



United Way of Miami-Dade

Results matter.

United Way understands that you want to make a difference. Over the past year, you have done just that. By helping us create real, lasting solutions that prevent problems from happening in the first place, you are helping to change people's lives, right where you live.

Community matters.

Twelve months ago, we made our first investments in support of the new community plan. We invested in 157 programs committed to delivering measurable results. While we know many of these programs will require several years to achieve their full impact, we're proud – and you should be, too – of the results that are beginning to emerge. Four examples:

Helping kids and families lead successful lives

Our goal: ensuring that young children are healthy, ready and eager to learn; that youth receive the academic, job and social skills they need to succeed; and that children and families in crisis are stronger, safer and more stable.

Result achieved: The Achievement Matters

program at Urban League of Greater Miami helps youth ages 6-18 improve their academic achievement. For six months, 249 young people – 96% with academic skills below grade level – received daily tutoring, homework



assistance and attended PSAT and SAT test camps. As a result, nearly 50% of the participants increased their PSAT or SAT scores by 200 points – dramatically improving their educational opportunities.

Improving health and independence

Our goal: helping individuals, families and seniors lead healthier, more independent lives.

Result achieved: Through EMPOWER U's HIV Care Connection program, 454 people learned about the

risks of HIV and received HIV testing. Of that group, 122 that tested positive are now receiving treatment and counseling to help them manage their disease.

Responding to emergency and basic needs

Our goal: helping individuals and families meet their basic needs and acquire the skills to attain and maintain employment and be self-sufficient.

Result achieved: The Women's Lodge at The Salvation Army helps homeless women become self-sufficient. After six months of shelter, life skills and job training (among other services), 65% moved into permanent housing.



Encouraging neighborhood and civic involvement

Our goal: inspiring individuals to make a difference through volunteerism, advocacy and community engagement.

Result achieved: Volunteers devoted nearly 58,000 hours to help United Way and Hands On Miami, our partner in volunteerism, connect with their community to improve lives.

Partnerships matter.

It takes the whole community working together – from individuals to businesses, from nonprofits to government – to reach our goals. Together, we can get results that no one can accomplish alone.

Nowhere is the power of partnership more evident than with the United Way Center for Excellence in Early Education, a national best practices resource





center dedicated to elevating the quality of early childhood care and education in Miami-Dade and beyond. Slated to open in 2007, this massive

effort is the result of years of work by people determined to join United Way of Miami-Dade in changing the landscape of early childhood care and education.

Over the past year, we've worked closely with the Center's national advisory board, Miami-Dade's major colleges and universities, Miami-Dade County Public Schools, The Children's Trust, Early Learning Coalition of Miami-Dade/Monroe, The Early Childhood Initiative Foundation, child care centers, parents and businesses, among others, in developing the Center's programming.

The demonstration school's unique curriculum will expose 140 young minds to the best early learning practices while the Center's community programming will offer innovative training opportunities for parents, teachers, businesses, educators and early child care providers and high-quality teaching models that can be replicated at early learning centers throughout the community.

Taking care of each other matters.

Another unprecedented hurricane season tested our resolve, battering communities and shattering lives throughout Miami-Dade and the Gulf Coast. Once again, the worst in Mother Nature brought out the best in human nature as people from across the country banded together to help. United Ways were again at the forefront, helping people and communities recover and rebuild.

Our president and CEO Harve Mogul was asked to lead a national United



Way system effort to help hurricane survivors become safe, secure and, once again, have a community to call home. The result: Operation Caring Communities, a national program pairing United Way communities unaffected by a disaster with those coping to recover.

Locally, we distributed more than \$1 million in relief funds to replenish food banks and provide rent assistance, short-term shelter, clothing and food vouchers and utility

assistance, with special attention focused on children and the hardest-hit areas of Little Haiti and the South Dade farmworker community. Funds also matched Katrina evacuees with local families willing to help, and to assist United Way impact partner agencies in repairing damages sustained during the storms. More than \$200,000 went to support Gulf Coast efforts.

Through our official partnership with the Miami-Dade Office of Emergency Management, United Way and Hands On Miami staff and volunteers teamed up to distribute water and ice, assemble food and family packages, and secure hot meals for homebound elderly and disabled individuals.

Other milestones

- Our community demonstrated record caring, raising a total of \$52 million to help improve lives.
- We continued to partner with the Human Services Coalition's Miami-Dade Prosperity Campaign to promote the Earned Income Tax Credit (EITC), a tax credit program



that allows low-income workers to receive up to \$4,300. The EITC has generated more than \$62 million for our community.

- We led a business community outreach in support of Miami-Dade County Public Schools' state funding request of \$136 million. The state awarded the district \$137 million.
- In preparation for the '06 hurricane season, we hosted volunteer trainings and disaster preparedness seminars in partnership with various community organizations and created an online information center on our web site.
- We turned every \$1 invested directly in the community plan into \$2.01 worth of help through volunteer time, matching grants, and in-kind gifts.
- We accomplished all this with overhead costs of just 13%.

You matter.

Your caring makes all the difference. Whether you give through time, talent, resources, or all three, you are our partner in improving lives. Thank you for being part of United Way.

United Way of Miami-Dade is one of 1,400 autonomous United Ways around the country. Each is governed by a local volunteer board. Following are the leaders who guide your United Way:

Board Chair	<i>Frederick Jackson, Jr.</i>	<i>Manuel Becerra</i>	<i>Laurie B. Jennings-Salman</i>	Ex-Officio
<i>Richard D. Fain</i>	<i>Jorge Luis Lopez, Esq.</i>	<i>Steven J. Brodie</i>	<i>Soledad Juncadella</i>	<i>The Hon. Carlos Alvarez</i>
President & CEO	<i>Susan Potter Norton, Esq.</i>	<i>Josie Romano Brown</i>	<i>Angel Medina, Jr.</i>	<i>Hilarie Bass, Esq.</i>
<i>Harve A. Mogul</i>	<i>Marty Pinkston, Ph.D.</i>	<i>George M. Burgess</i>	<i>Carlos A. Migoya</i>	<i>Ronald Bilbao</i>
Executive Committee	<i>J. David Scheiner</i>	<i>Alvaro M. Cabrera</i>	<i>Rudolph G. Moise, D.O.</i>	<i>Robert H. Dickinson</i>
<i>Cesar L. Alvarez, Esq.</i>	<i>Barbara L. Shrut</i>	<i>Luis Consuegra</i>	<i>Marvin O'Quinn</i>	<i>Bernard J. Fogel, M.D.</i>
<i>Sheldon T. Anderson</i>	Board	<i>Rudolph F. Crew, Ed.D.</i>	<i>Allan J. Pekar</i>	<i>Adolfo Henriques</i>
<i>Peter L. Bermont</i>	<i>Jayne H. Abess</i>	<i>Marshall M. Criser III</i>	<i>Ann E. Pope</i>	<i>Peggy M. Hollander</i>
<i>Juan Carlos Campuzano</i>	<i>Michael Aller</i>	<i>Peter J. Dolara</i>	<i>Gerald W. Rainey, Jr.</i>	<i>Joseph P. Lacher</i>
<i>Jésus Díaz, Jr.</i>	<i>Antonio L. Argiz</i>	<i>Michael B. Fernández</i>	<i>Toni Randolph</i>	<i>David Lawrence Jr.</i>
<i>Carolyn Donaldson</i>	<i>Karen B. Aronowitz</i>	<i>Fred Frost</i>	<i>Donna E. Shalala, Ph.D.</i>	<i>Susan Miller</i>
<i>Luis Fernández-Rocha</i>	<i>Jeffrey S. Bartel</i>	<i>Barbara F. Garrett</i>	<i>Shelly Spivack</i>	<i>David M. Seifer, Esq.</i>
<i>Jorge L. Hernandez-Toraño, Esq.</i>	<i>Stephen M. Beatus</i>	<i>John A. Hall</i>	<i>Merrett R. Stierheim</i>	<i>Robert C. Strauss</i>
		<i>Javier Hernandez-Lichtl</i>	<i>Michelle A. Zubizarreta</i>	<i>Teresa A. Zubizarreta</i>

\$86,052,571 GENERATED FOR OUR COMMUNITY

United Way at work in Miami-Dade County

Sources of revenue and services:

Estimated campaign and other revenues	\$52,069,397
Special grants	1,411,086
Matching gifts	29,660,837
Volunteer time	1,039,609
In-kind gifts	1,871,642
Total estimated services	\$33,983,174
Total estimated revenues and estimated services	\$86,052,571

How estimated resources were used in 2005-2006:

Human care services ¹	\$72,474,171
United Way overhead	6,893,367
Investments for the future	6,685,034

¹Includes allocations to agencies and services as well as distribution of government money, matching gifts, value of services provided by volunteers, and in-kind gifts.

Note: Per The Independent Sector, volunteer time above is valued at an average of \$18.04 per hour.

Audited financial statements for fiscal year ending June 30, 2005 are available on our website, www.unitedwaymiami.org.

United Way of Miami-Dade
The Ansin Building
 3250 Southwest 3rd Avenue
 Miami, FL 33129-2712

